ACTION AGAINST HUNGER | ACF INTERNATIONAL

Action Against Hunger saves the lives of severely malnourished children while helping vulnerable communities become self-sufficient. Action Against Hunger-USA is a member of ACF International, whose humanitarian programs directly assisted some 7.4 million people in 2011, along with countless others through capacity building programs in collaboration with government ministries. Committed to principled humanitarian efforts, Action Against Hunger is a recognized leader in the fight against childhood malnutrition.

INDEPENDENT CHARITY EVALUATIONS

**BETTER BUSINESS BUREAU**

ACF meets all 20 of the BBB's rigorous accountability standards.

**GUIDESTAR**

ACF is listed as a “Best in America” nonprofit.

**PHILANTHROPEDIA**

ACF was named a 2011 “Top Nonprofit” in emergency response.

**CHARITYNAVIGATOR**

ACF’s four-star rating (six years running) is a distinction only 3% of NGOs achieve.

**CHARITYWATCH**

ACF is a “top-rated hunger organization” with an “A” rating.

**INDEPENDENT CHARITIES OF AMERICA**

ACF proudly bears the “Best in America” seal of approval from Independent Charities of America.

ORGANIZATIONAL FINANCIAL OVERVIEW

**TOTAL EXPENSES FOR 2011**

- **93%** Program Services
  - Program implementation • support service • technical oversight • monitoring & evaluation
- **4%** Management & General
  - Payroll • rent & utilities • office equipment & supplies • professional services & fees
- **3%** Fundraising
  - Private donor solicitation • engagement & cultivation • outreach & marketing • printing & postage

For more information: www.actionagainsthunger.org/financials

THE WORLD’S TOP ECONOMISTS AGREE THAT INVESTING IN THE FIGHT AGAINST CHILDHOOD MALNUTRITION WOULD HAVE THE BIGGEST GLOBAL IMPACT.

And this clear, narrowly defined mandate makes us highly effective in tackling the fundamental obstacles to human development—the all too common threats of poor nutrition, irregular access to food and income, and inadequate sources of clean water and proper sanitation.

Fortunately, our clarion call for greater investments in childhood nutrition has picked up some momentum over the past few years. In fact, the world’s top economists just chimed in on the matter.

While there are so many social missions that matter in the world, not many people know that the world’s top economists recently named fighting childhood malnutrition the absolute best investment. At the Copenhagen Consensus, as the meeting is called, economists were asked where they would start if they had 75 billion dollars to invest in worthwhile causes. Their number one answer was nutrition interventions to fight hunger and improve education. It was a wise choice, because we absolutely have the power to end child deaths from hunger in this generation. And that’s what we’re exclusively dedicated to doing.

We’re excited that so many influential individuals are adding their voices to the call for investing in nutrition around the world, and we’ll look forward to keeping you up to date on our collective progress in the fight against deadly malnutrition.

Happy reading!

MATT AUBRY
Director of External Relations
Action Against Hunger has been on the frontlines throughout 2011, providing life-saving assistance while restoring dignity, independence and self-sufficiency to millions of people in more than 40 countries. Here’s a glimpse of what we’ve accomplished in 2011.

**Total People Served in 2011:** 7.38 million*

- 1.9 million People treated for malnutrition and illness
- 3.9 million People accessed safe water and sanitation
- 2.3 million People gained economic self-sufficiency

*Total number counts those we help through multiple programs as one beneficiary. Some beneficiaries participate in multiple programs.

**ACF International Program Countries**

**Select Country Program Highlights**

### A Guide to Our Programs:

- **Nutrition**
  Diagnosing, treating and preventing deadly malnutrition.

- **Food Security and Livelihoods**
  Tackling the root causes of hunger: problems of production, access, and income.

- **Water, Sanitation and Hygiene**
  Providing access to clean water and promoting safe sanitation and hygiene practices.

- **Emergency Response**
  Delivering immediate treatments during crises. Encompasses aspects of all other programs.
Responding To Crisis in
KENYA

In the Horn of Africa, deadly droughts and food shortages severely endangered the lives and livelihoods of some 3.75 million Kenyans in 2011. Action Against Hunger raced to respond to the escalating crisis, scaling up emergency nutrition programs to help the estimated 24,000 people in need of treatment for deadly acute malnutrition and 40,000 people in need of access to clean water and proper hygiene tools. In addition to emergency response, Action Against Hunger administered lifesaving programs that provided self-sufficiency and food security for more than 86,000 Kenyans.

Child Malnutrition: **16.4%**  
People Served in 2011: **114,154**

- **52,265** People received nutritional support  
- **40,865** People accessed safe water and sanitation  
- **21,024** People gained economic self-sufficiency

Saving Young Lives in
D.R. CONGO

A nation reeling from decades of conflict and neglect, the Democratic Republic of the Congo experiences routine outbreaks of severe malnutrition that threaten tens of thousands of lives. Action Against Hunger has long worked to help strengthen the country’s health systems so they have the capacity to tackle this deadly condition. In 2011 alone, Action Against Hunger’s teams trained thousands of public health workers, equipped hundreds of health and treatment centers, and provided 51,000 severely malnourished children with lifesaving care.

Child Malnutrition: **28.2%**  
People Served in 2011: **1,016,503**

- **491,398** People received nutritional support  
- **153,084** People accessed safe water and sanitation  
- **372,021** People gained economic self-sufficiency
Rebuilding Livelihoods in

PAKISTAN

Monsoon rains in August, 2011 triggered severe flooding in Pakistan’s southern province of Sindh, affecting over 4.82 million people and aggravating the already precarious state of food insecurity and malnutrition among the affected communities. Meanwhile, communities in the northern province of Khyber Pakhtunkhwa were still struggling to recover from the monumental floods of 2010. Action Against Hunger continued to implement integrated projects in nutrition, food security and water and sanitation across northern and southern Pakistan, introducing disaster risk management activities to help these communities prepare for future disasters.

Child Malnutrition: 31.3%
People Served in 2011: 847,786

- 207,283 People received nutritional support
- 430,022 People accessed safe water and sanitation
- 210,481 People gained economic self-sufficiency

Strengthening Independence in

SOUTH SUDAN

For more than twenty years, Action Against Hunger has worked with vulnerable populations in Sudan’s South, responding to the region’s high malnutrition rates, lack of clean water, and chronic food insecurity. Newly independent in 2011, the Republic of South Sudan faced a daunting set of humanitarian and development challenges. In 2011 alone, Action Against Hunger treated some 9,400 severely malnourished children while helping another 23,000 access lifesaving care; provided 70,000 people with access to clean water and sanitation; and helped thousands of others improve their livelihoods, diversify their diets, and generate household income.

Child Malnutrition: 37.9%
People Served in 2011: 649,828

- 355,330 People received nutritional support
- 190,033 People accessed safe water and sanitation
- 104,465 People gained economic self-sufficiency
**STATEMENT OF ACTIVITIES**

**STATEMENT OF FINANCIAL POSITION**

### ASSETS

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$5,305,056</td>
<td>$4,528,624</td>
</tr>
<tr>
<td>Headquarters</td>
<td>$5,834,955</td>
<td>$6,452,737</td>
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<tr>
<td>Total Cash and Cash Equivalents</td>
<td>$5,139,011</td>
<td>$5,981,361</td>
</tr>
<tr>
<td>Grants Receivable</td>
<td>$23,073,043</td>
<td>$22,686,607</td>
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<tr>
<td>Travel Advances and Other Receivables</td>
<td>$761,475</td>
<td>$1,100,967</td>
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<tr>
<td>Prepaid Expenses</td>
<td>$65,609</td>
<td>$32,627</td>
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<tr>
<td>Program Advances to Network</td>
<td>$1,934,089</td>
<td>$469,740</td>
</tr>
<tr>
<td>Total Current Assets</td>
<td>$31,669,171</td>
<td>$30,742,678</td>
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</tbody>
</table>

### Furniture, Equipment, Vehicles and Leasehold Improvements, Net

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$257,720</td>
<td>$267,927</td>
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### Other Assets

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>$1,933,000</td>
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</table>

### Total Current Liabilities

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$33,920,967</td>
<td>$31,071,525</td>
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</tbody>
</table>

### LIABILITIES AND NET ASSETS

#### Current Liabilities

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,379,963</td>
<td>$1,173,278</td>
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<tr>
<td>$735,000</td>
<td>$500,000</td>
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<td>$1,852,127</td>
<td>$185,713</td>
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<tr>
<td>$3,967,990</td>
<td>$1,858,991</td>
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</table>

### Total Current Liabilities

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<tr>
<th>2011</th>
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<tbody>
<tr>
<td>$33,920,967</td>
<td>$31,071,525</td>
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</table>

### Net Assets

**Unrestricted**

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3,567,415</td>
<td>$3,510,143</td>
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**Designated**

<table>
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<tr>
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<tbody>
<tr>
<td>$200,000</td>
<td>$459,983</td>
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<tr>
<td>$3,767,415</td>
<td>$3,970,126</td>
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<td>$26,186,462</td>
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<td>$29,953,877</td>
<td>$29,212,534</td>
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### Total Net Assets

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
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<tbody>
<tr>
<td>$33,920,967</td>
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</table>

### Revenue and Support

<table>
<thead>
<tr>
<th>Revenue and Support</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$3,716,333</td>
<td>$1,245,371</td>
<td>$4,961,704</td>
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<tr>
<td>Grants:</td>
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<td></td>
<td></td>
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<tr>
<td>U.S. Government</td>
<td>——</td>
<td>$4,121,814</td>
<td>$4,121,814</td>
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<tr>
<td>Non-U.S. Government</td>
<td>——</td>
<td>$45,250,393</td>
<td>$45,250,393</td>
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<tr>
<td>In-Kind Contributions</td>
<td>$4,886,851</td>
<td>——</td>
<td>$4,886,851</td>
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<tr>
<td>Interest</td>
<td>$1,128</td>
<td>$1,128</td>
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</tr>
<tr>
<td>Other</td>
<td>$419,613</td>
<td>——</td>
<td>$419,613</td>
</tr>
<tr>
<td>Net assets released from donor restrictions</td>
<td>$47,334,544</td>
<td>($47,334,544)</td>
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</tbody>
</table>

**TOTAL**

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$56,358,469</td>
<td>$59,641,503</td>
</tr>
</tbody>
</table>

**Total Liabilities and Net Assets**

<table>
<thead>
<tr>
<th>2011</th>
<th>2010</th>
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<td>$33,920,967</td>
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**THILO SEMMELBAUER**

Treasurer, ACF-USA Board of Directors

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**REVENUE**

**EXPENSES**

**How We Used Our Resources**

- **86% Program Services:** $48,321,558 (see graph below for details)
- **5% Program Support:** $2,711,249
- **4% Management and General:** $2,346,329
- **3% Fundraising:** $1,534,240
- **2% In-kind Administrative and Creative Services:** $1,216,671

**Where We Used Our Resources**

- **32% n. f. Campo:** $15,375,672
- **26% Pakistan:** $12,422,554
- **14% South Sudan:** $6,903,924
- **11% Uganda:** $5,454,157
- **8% Kenya:** $3,840,077
- **3.5% Other ACF Country Programs:** $1,719,803
- **3.5% Nigeria:** $1,687,666
- **2% Other Field Strategic Programs:** $919,705

Some funds relate to multi-year grants.
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Zagat Survey

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Zagat Survey

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Technical Director