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INTRODUCTION

OUR INTERNATIONAL STRATEGIC PLAN 2021-2025 (ISP3) SETS OUT ACTION AGAINST HUNGER’S VISION OF A WORLD FREE FROM HUNGER.

WE DRIVE COLLECTIVE AND INCLUSIVE ACTION THAT EMPOWERS 25 MILLION PEOPLE TO OVERCOME HUNGER BY 2025.

READ OUR ISP3 HERE.

IN 2021, ACTION AGAINST HUNGER CONTRIBUTED TO REACHING THE FOLLOWING SUSTAINABLE DEVELOPMENT GOALS:

1. NO POVERTY
2. ZERO HUNGER
3. GOOD HEALTH AND WELL-BEING
4. GENDER EQUALITY
5. CLEAN WATER AND SANITATION
6. DECENT WORK AND ECONOMIC GROWTH
7. CLIMATE ACTION
8. PEACE, JUSTICE AND STRONG INSTITUTIONS
9. PARTNERSHIPS FOR THE GOALS
PROGRAMMES

DATA ABOUT THE PEOPLE WE SERVE

NUMBER OF PEOPLE PER ISP3 PRIORITY

18.1M  We save lives

6.4M  We collectively build resilience

TOTAL: 24.5M

NUMBER OF PEOPLE PER SECTOR

14.4M  Nutrition and Health

5.8M  Water, Sanitation and Hygiene (WASH)

3.3M  Food Security and Livelihoods (FSL)

602,000  Disaster Risk Reduction/Disaster Risk Management (DRR/DRM)

368,000  Mental Health, Psychological support and Care practice (MHPSS & CP)

PEOPLE DISAGGREGATED BY AREA

EUROPE 48,600

AMERICAS 1.9M

AFRICA 16.4M

MIDDLE EAST 2.4M

ASIA 3.7M

PEOPLE DISAGGREGATED BY SEX

TOTAL MALE 10.2M

TOTAL FEMALE 14.2M

10.7M  MEN AND GIRLS OVER 5

6.9M  BOYS UNDER 5

3.4M  BOYS OVER 5

3.5M  GIRLS UNDER 5
PROGRAMMES

DATA ABOUT THE PEOPLE WE SERVE

NUMERICAL REACH PER SUSTAINABLE DEVELOPMENT GOAL

2. Zero Hunger
12.4M

6. Clean Water and Sanitation
5.8M

3. Good Health and Well-being
5.2M

NOTE: Reported values are subject to a marginal error due to different counting and assignment methodologies across the network.
PROGRAMMES

SECTOR SPOTLIGHT: NUTRITION AND HEALTH*

NUMBER OF CHILDREN UNDER 5 SCREENED FOR MALNUTRITION

- **1.07M**
- **1.03M**

TOTAL CHILDREN SCREENED: 2.1 MILLION

NUMBER OF CHILDREN UNDER 5 DISCHARGED AS CURED FROM MODERATE ACUTE MALNUTRITION (MAM) TREATMENT

- **44,000** BOYS
- **58,000** GIRLS
- **102,000** TOTAL

NUMBER OF CHILDREN UNDER 5 DISCHARGED AS CURED FROM SEVERE ACUTE MALNUTRITION (SAM) TREATMENT

- **61,000** BOYS
- **62,000** GIRLS
- **123,000** TOTAL

*Not reported by Action Against Hunger France and associated country offices.
PROGRAMMES

SECTOR SPOTLIGHT: FOOD SECURITY AND LIVELIHOODS  |  WATER, SANITATION AND HYGIENE

CASH DISTRIBUTED BY PURPOSE (EUROS)

- **CASH**: 12M
- **CASH FOR WORK**: 4.9M
- **INKIND**: 2.3M
- **VOUCHERS**: 429,000

NUMBER OF HANDWASHING FACILITIES BUILT OR REHABILITATED: 1,775

NUMBER OF HEALTH CARE FACILITIES WITH IMPROVED WASH SERVICES: 2,127
NUMBER OF PEOPLE RECEIVING DISASTER RISK MANAGEMENT TRAINING

<table>
<thead>
<tr>
<th>Adults</th>
<th>Children</th>
</tr>
</thead>
<tbody>
<tr>
<td>21,743</td>
<td>18,608</td>
</tr>
</tbody>
</table>

TOTAL: 40,351

NUMBER OF PEOPLE RECEIVING FOCUSED MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT (MHPSS)

<table>
<thead>
<tr>
<th>Adults</th>
<th>Youth</th>
<th>Children Under 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>56,400</td>
<td>23,700</td>
<td>1,100</td>
</tr>
<tr>
<td>13,500</td>
<td>13,000</td>
<td></td>
</tr>
</tbody>
</table>

TOTAL: 110,300
PROGRAMMES

GEOGRAPHIC COVERAGE OF ACTION AGAINST HUNGER

COUNTRIES WITH AN ACTION AGAINST HUNGER OFFICE: 55
COUNTRIES WHERE ACTION AGAINST HUNGER RUNS PROGRAMMES: 51
**FINANCE**

**WE DRIVE GREATER INVESTMENT FOR THE FIGHT AGAINST HUNGER (ISP3 KEY ENABLER)**

**TOTAL INCOME (EUROS)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>528.6M</td>
</tr>
<tr>
<td>2016</td>
<td>450.2M</td>
</tr>
<tr>
<td>2017</td>
<td>424.7M</td>
</tr>
<tr>
<td>2018</td>
<td>417.6M</td>
</tr>
<tr>
<td>2019</td>
<td>407.4M</td>
</tr>
<tr>
<td>2020</td>
<td>396.5M</td>
</tr>
<tr>
<td>2021</td>
<td>396.5M</td>
</tr>
</tbody>
</table>

**INCOME BY SOURCE (EUROS)**

**RESTRICTED PUBLIC FUNDS**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>409M</td>
</tr>
<tr>
<td>2021</td>
<td>396.5M</td>
</tr>
</tbody>
</table>

**PRIVATE SOURCES**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>91.5M</td>
</tr>
<tr>
<td>2021</td>
<td>112.5M</td>
</tr>
</tbody>
</table>

**OTHER SOURCES**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>7.9M</td>
</tr>
<tr>
<td>2021</td>
<td>19.4M</td>
</tr>
</tbody>
</table>

**INSTITUTIONAL DONORS (EUROS)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>508.2M</td>
</tr>
<tr>
<td>2016</td>
<td>424.7M</td>
</tr>
<tr>
<td>2017</td>
<td>413M</td>
</tr>
<tr>
<td>2018</td>
<td>307.6M</td>
</tr>
<tr>
<td>2019</td>
<td>295.9M</td>
</tr>
<tr>
<td>2020</td>
<td>528.6M</td>
</tr>
<tr>
<td>2021</td>
<td>396.5M</td>
</tr>
</tbody>
</table>

**EXPENDITURE BREAKDOWN**

- **Programmes**: 96%
- **Fundraising**: 3%
- **Management, Governance & Support Services**: 1%

**TOTAL**: €396.5M
EMERGENCIES
WE SAVE LIVES (ISP3 PRIORITY)

- **55** EMERGENCIES
- **21** COUNTRIES
- **45** EMERGENCY UNIT DEPLOYMENTS

NUMBER OF EMERGENCY RESPONSES PER GEOGRAPHIC REGION

- **40** AFRICA
- **2** MIDDLE EAST
- **9** ASIA
- **4** AMERICAS
SECURITY

WE COMMIT TO BEING A COHERENT, EFFICIENT AND WELL-GOVERNED ORGANISATION (ISP3 KEY ENABLER)

NUMBER OF SECURITY INCIDENTS BASED ON LEVEL OF SEVERITY

<table>
<thead>
<tr>
<th>Year</th>
<th>Level 1 and 2</th>
<th>Level 3</th>
<th>Level 4</th>
<th>Level 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>341</td>
<td>57</td>
<td>24</td>
<td>10</td>
</tr>
<tr>
<td>2020</td>
<td>231</td>
<td>48</td>
<td>15</td>
<td>4</td>
</tr>
<tr>
<td>2019</td>
<td>269</td>
<td>42</td>
<td>19</td>
<td>10</td>
</tr>
</tbody>
</table>

Levels:
- Level 1 and 2: negligible/minor
- Level 3: moderate
- Level 4: severe
- Level 5: critical

NUMBER OF STAFF WHO RECEIVED SECURITY TRAINING

<table>
<thead>
<tr>
<th>Year</th>
<th>2021</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,656</td>
<td>899</td>
<td>1,497</td>
</tr>
</tbody>
</table>

LEVEL 5 INCIDENTS IN 2021

1. AFGHANISTAN
2. BANGLADESH
3. BURKINA FASO
4. DRC
5. NIGER
6. NIGERIA
7. SYRIA
WE COMMIT TO BEING A COHERENT, EFFICIENT AND WELL-GOVERNED ORGANISATION (ISP3 KEY ENABLER)

SECURITY CLASSIFICATION BY COUNTRY

**KEY**

**GREEN:** operations are possible without any special security measures; low level of threat.

**YELLOW:** intervention possible with appropriate security measures; medium level of threat.

**ORANGE:** activities are sometimes locally led in difficult conditions; high level of threat.

**RED:** the type of operations are prioritised according to needs and security management is very strict; very high level of threat.

**BLACK:** the conditions are so hostile that the operations, if maintained, are limited to life-saving activities with very strict security management protocols; extreme level of threat.
**LOGISTICS**

**WE DRIVE GREATER INVESTMENT FOR THE FIGHT AGAINST HUNGER (ISP3 KEY ENABLER)**

**SUPPLY CHAIN TOTAL VOLUME AND AS A PERCENTAGE OF PROGRAMME EXPENDITURE**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Supply Chain Volume (Euros)</th>
<th>Percentage of Programme Expenditure</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>141.1M</td>
<td>27%</td>
</tr>
<tr>
<td>2020</td>
<td>147.9M</td>
<td>33%</td>
</tr>
<tr>
<td>2019</td>
<td>146.5M</td>
<td>38%</td>
</tr>
</tbody>
</table>

*Not reported by Action Against Hunger Spain and associated country offices.*

**PERCENTAGE OF TIMELY ORDERS, PURCHASES COVERED BY FRAMEWORK AGREEMENTS, AND VEHICLES ACTIVELY TRACKED**

- Percentage of Timely Orders Delivered: 90%
- Percentage of Financial Volume of Purchases Covered by Framework Agreement: 25%
- Percentage of Vehicles Actively Tracked Over Total Number of Vehicles: 47%

**TARGET LINE**

**PERCENTAGE OF TIMELY ORDERS DELIVERED**

**PERCENTAGE OF FINANCIAL VOLUME OF PURCHASES COVERED BY FRAMEWORK AGREEMENT**

**PERCENTAGE OF VEHICLES ACTIVELY TRACKED OVER TOTAL NUMBER OF VEHICLES**

**TARGET LINE**

**Type of contract with a pre-defined negotiated relationship with a supplier that promotes a flexible approach to unpredictable procurements.**
### RESEARCH

**WE CREATE AND SHARE KNOWLEDGE (ISP3 PRIORITY)**

<table>
<thead>
<tr>
<th>Research Projects</th>
<th>Partners</th>
<th>Publications</th>
</tr>
</thead>
<tbody>
<tr>
<td>55</td>
<td>93</td>
<td>103</td>
</tr>
</tbody>
</table>

**PERCENTAGE OF RESEARCH PROJECTS COVERING EACH SECTOR**

- **Nutrition**: 80%
- **WASH**: 18%
- **MHPSS & Care Practices**: 27%
- **Food Security & Livelihoods**: 16%
- **Health**: 45%
- **Disaster Risk Reduction/Management**: 4%

### ADVOCACY

**WE CONNECT AND MOBILISE (ISP3 PRIORITY)**

- **Collective campaigns**: 39
- **Policy & position changes** contributed through collective campaigns: 21
- **Partnerships** with other stakeholders to achieve advocacy goals: 76
FUNDRAISING AND COMMUNICATIONS

WE CONNECT AND MOBILISE (ISP3 PRIORITY)

FUNDRAISING INCOME BREAKDOWN

- **INDIVIDUALS**: 13%
- **OTHER**: 46%
- **EVENTS**: 5%
- **CORPORATES/FOUNDATIONS**: 36%

**2021**
- **INDIVIDUALS**: 796,690
- **CORPORATES/FOUNDATIONS**: 505,657
- **EVENTS**: 527,076

**2020**
- **INDIVIDUALS**: 505,657
- **CORPORATES/FOUNDATIONS**: 527,076
- **EVENTS**: 505,657

**2019**
- **INDIVIDUALS**: 505,657
- **CORPORATES/FOUNDATIONS**: 505,657
- **EVENTS**: 505,657

**TOTAL**: 22.5M

**UNRESTRICTED**: 91.3M

**DIGITAL AUDIENCE**

- **2021**: 1.9M
- **2020**: 2.2M
- **2019**: 1.8M

**MEDIA COVERAGE**

- **2021**: 14,508
- **2020**: 16,002
- **2019**: 9,164
HUMAN RESOURCES

WE WORK TOGETHER WITH THE PEOPLE WE SERVE (ISP3 KEY ENABLER)

TOTAL STAFF MEMBERS WORLDWIDE: 8,331
HQs: 920  COUNTRY OFFICES: 7,409

4,997 MALE FIELD STAFF
2,412 FEMALE FIELD STAFF
633 FEMALE HQ STAFF
287 MALE HQ STAFF

37%  63%

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This publication was collated and produced by Action Against Hunger UK on behalf of the Evaluation, Learning and Accountability international project.

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October 2022

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